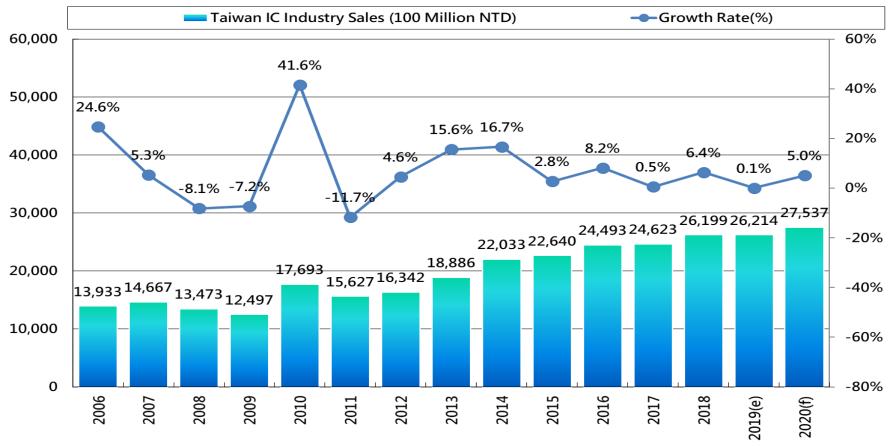
# Status and Future Direction & Strategic Initiative of Taiwan's Semiconductor Industry on Al

Ray Yang 楊瑞臨
Consulting Director
ITRI Industry, Science and Technology International Strategy Center
17 October 2019

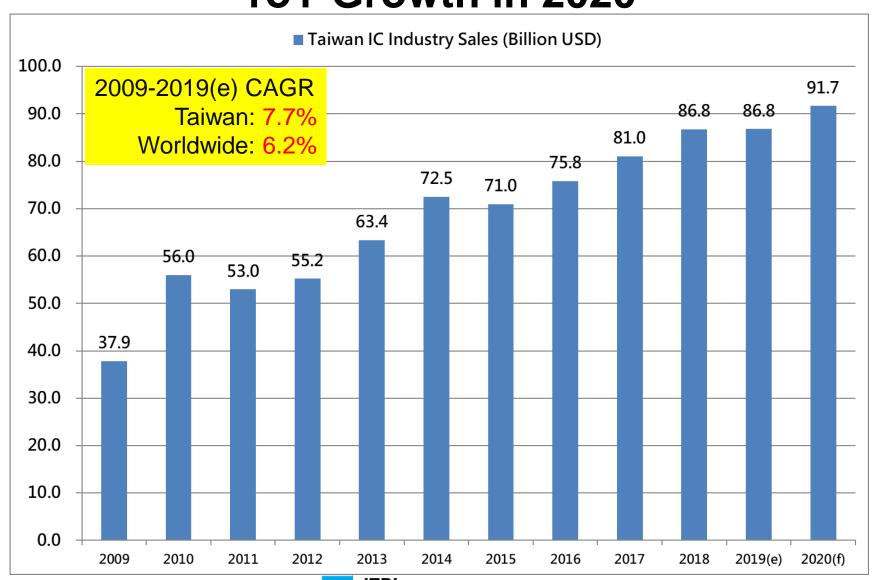


## Taiwan's IC Industry Sales is Expected to Reach NT\$2,621B (US\$87B) in 2019



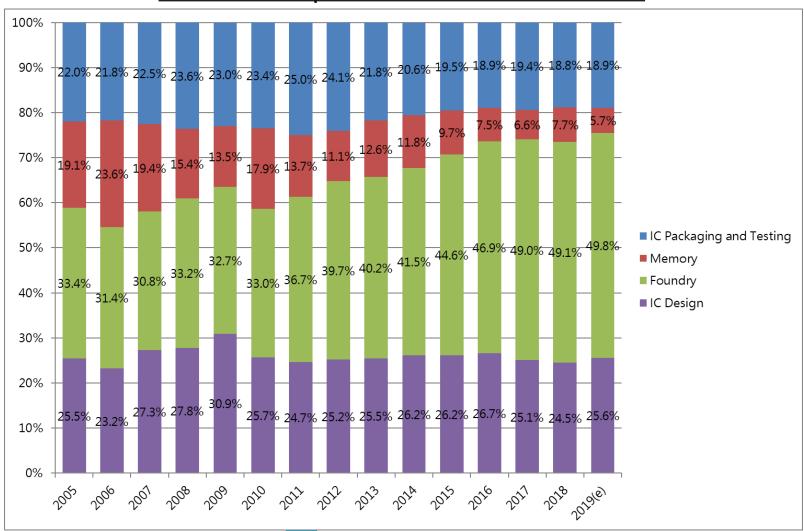
Taiwan's IC industry in 2019 is expected to reach NT\$2,621.4B (US\$86.8B) (0.1% growth from 2018), with NT\$671.1B by Fabless (US\$22.2B) (YoY 4.6% increase), and with NT\$1,454.7B by manufacturing (US\$48.2B) (Pure Foundry NT\$1,306B (US\$43.2B) YoY up 1.6%; IDM NT\$148.7B (US\$4.9B) YoY down 25.8%), and with NT\$344.3B by Packaging (US\$11.4B) YoY 0.1% decrease, and with NT\$151.3B by Testing (US\$5B) YoY up 1.9%. Exchange rate NT\$/US\$ = 30.2

## Taiwan's IC Industry Outperform WW with 5.6% Forecasted YoY Growth in 2020



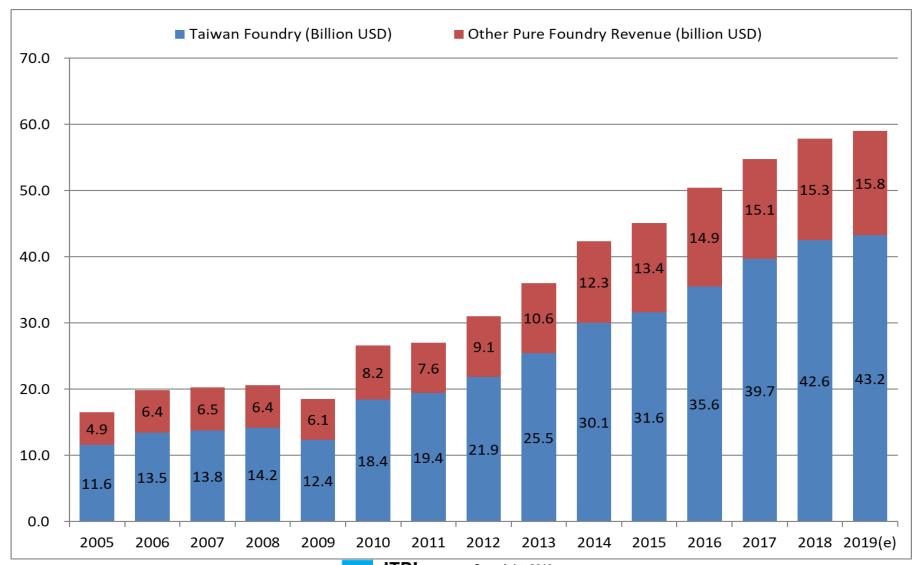
# Foundry Business Contributes the Most to Taiwan's Semiconductor Industry, Followed by Fabless

Taiwan semi production value distribution



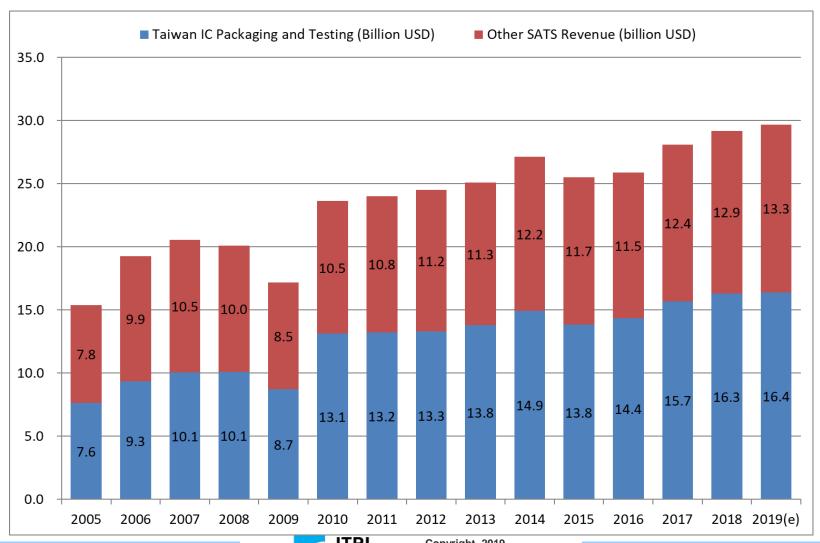
### 2019 Taiwan Accounts for 73% of WW Pure Foundry Market

#### Worldwide Pure Foundry Revenue



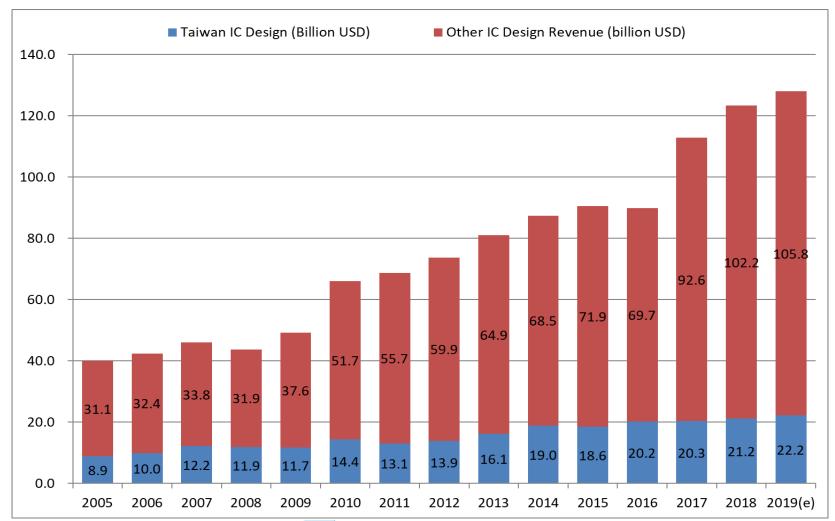
## 2019 Taiwan's IC Packaging & Testing Contributes 55% of Worldwide SATS Market

Worldwide SATS Revenue



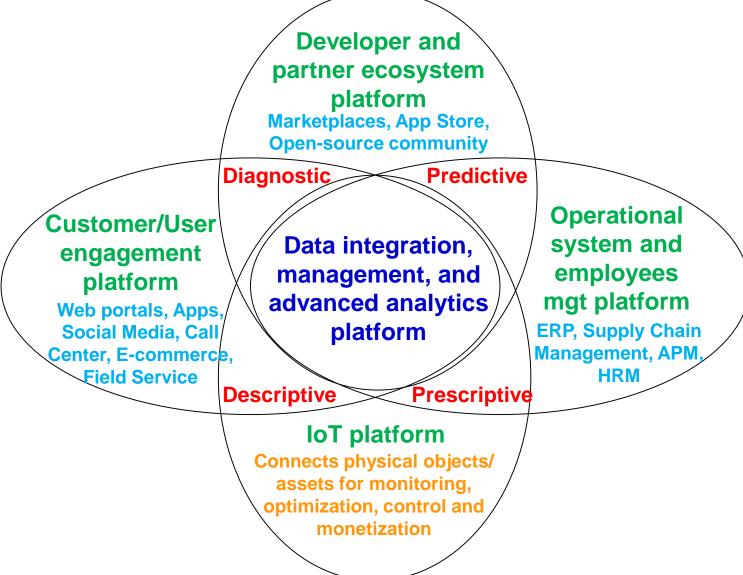
### Taiwan's IC Design Industry Needs Strategic Approach to Move up (17% of Worldwide 2019)

Worldwide IC Design Revenue



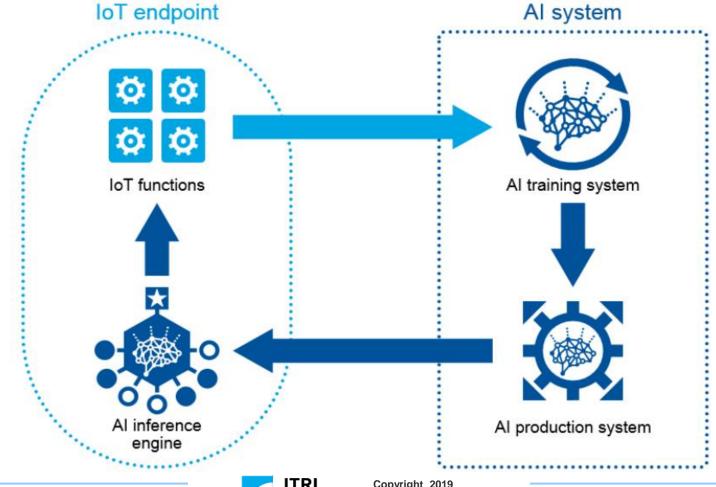
### Five Key Platforms of Digital Business

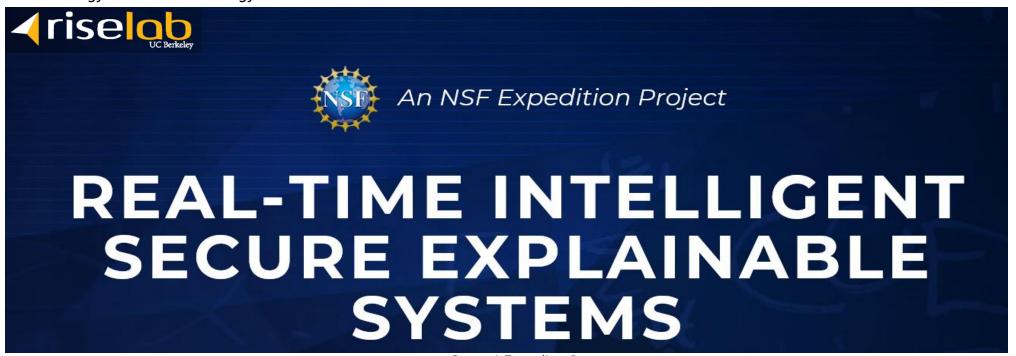
- Optimization with AI and 5G Injection -



# 5G Free up Bi-directional Al+loT/Edge System IoT and Al co-create a virtuous cycle for digital transformation

 loT's missing puzzle is killer application; on the contrary, Al's missing puzzle is data, making both of which complement with each other.





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Collaboration between 2 ecosystems of Al and 5G is a must to co-optimize cloud-to-edge systems' performance, cost, and energy efficiency









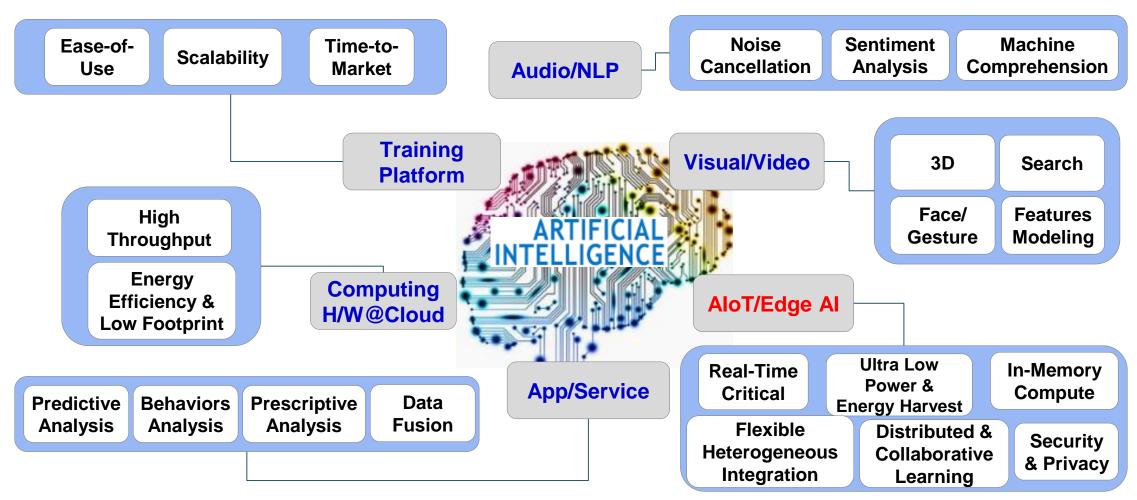




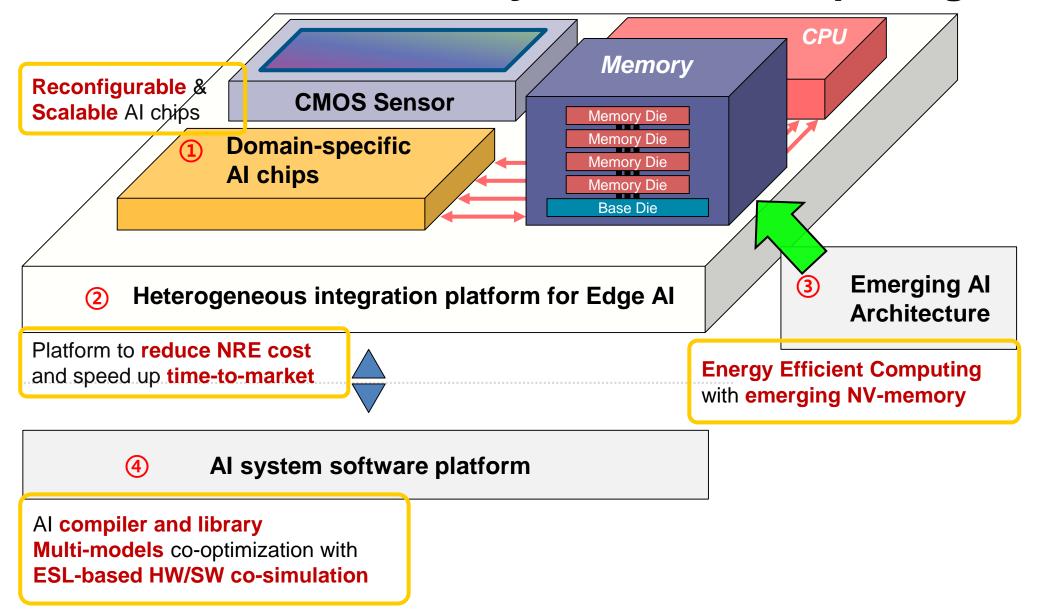
**vm**ware

## Al Trends and Opportunities Leveraging 5G to Build a Cloud-Edge Hybrid Model

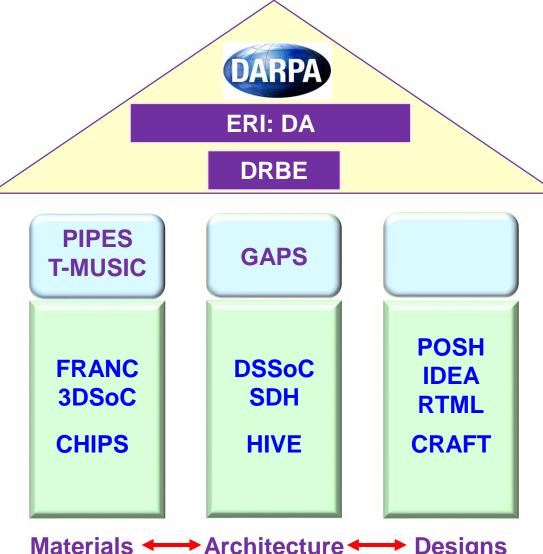
Collaborative development and co-optimization between hardware and software



### A Funded Initiative and 4-years' Al-on-Chip Program



### Benchmark and Look for Partnership with Stakeholders of **DARPA Electronics Resurgence Initiative**



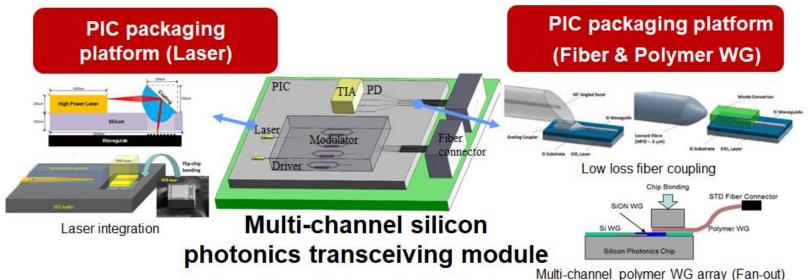
- DRBE : Digital RF Battlespace Emulator
- PIPES: Photonics in the Package for Extreme Scalability
- T-MUSIC: Technologies For Mixed-Mode Ultra Scaled Integrated Circuits
- GAPS: Guaranteed Architectures for Physical Security
- FRANC : Foundations Required for Novel Compute
- 3DSoC: Three Dimensional Monolithic System-on-a-Chip
- DSSoC: Domain-Specific System on Chip
- SDH : Software Defined Hardware
- POSH: Posh Open Source Hardware
- IDEA: Intelligent Design of Electronic Assets
- RTML: Real Time Machine Learning
- CHIPS: Common Heterogeneous Integration and IP Reuse Strategies
- HIVE: Hierarchical Identify Verify Exploit
- CRAFT : Circuit Realization At Faster Timescales

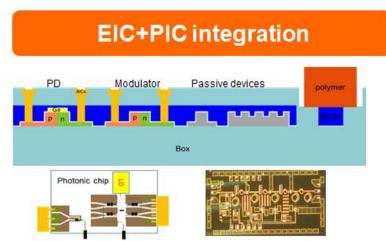
Materials ← → Architecture ← → Designs



# ITRI Addressing the Need for Low-cost and Volume-scalability Si-Photonics PKG & Test Opportunities

Focus on optical I/O packaging, laser diode integration, silicon photonics IC integration and testing





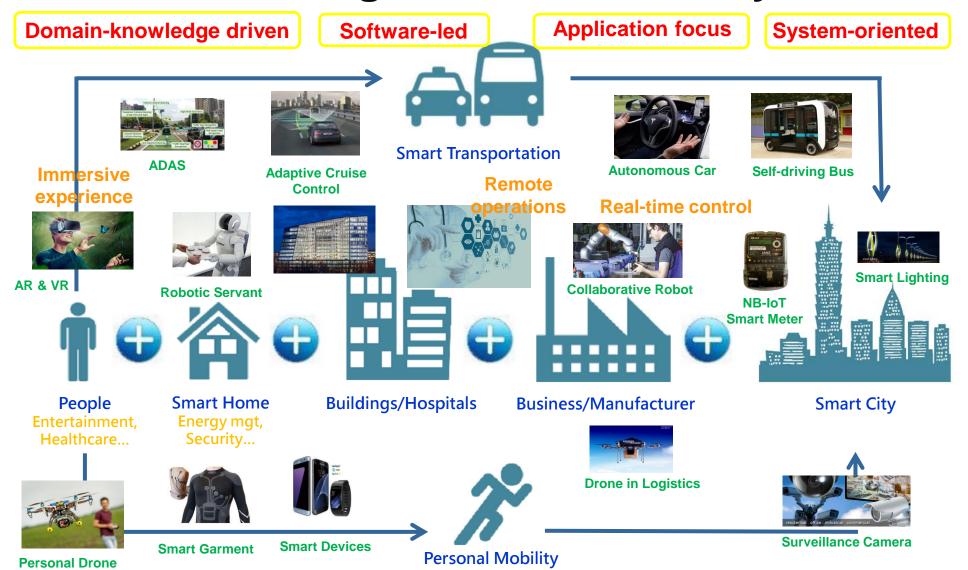
#### High speed testing platform





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# Use-case-driven AloT in Verticals under 5G Context Pose Challenges to Semi Industry



### Al on Chip Taiwan Alliance (AITA)





#### **Creating AI Business Opportunities**

- ■Integrating AI Chip and applications into an AI eco-system
- **■**Connecting the enterprise with startups
- ■Attracting more investments from industries



#### **Developing Key Technologies**

- ■Industry establishes SIG
- ■Leverage academy, research-institute and industrial research capability



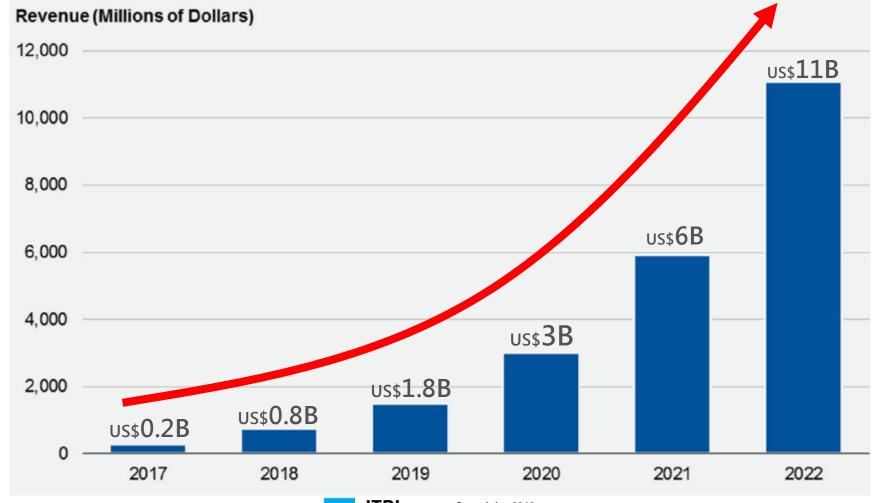
#### **Accelerating Product Development**

- **■**Develop the specs. for common interface
- **■**Create a platform for long term investments

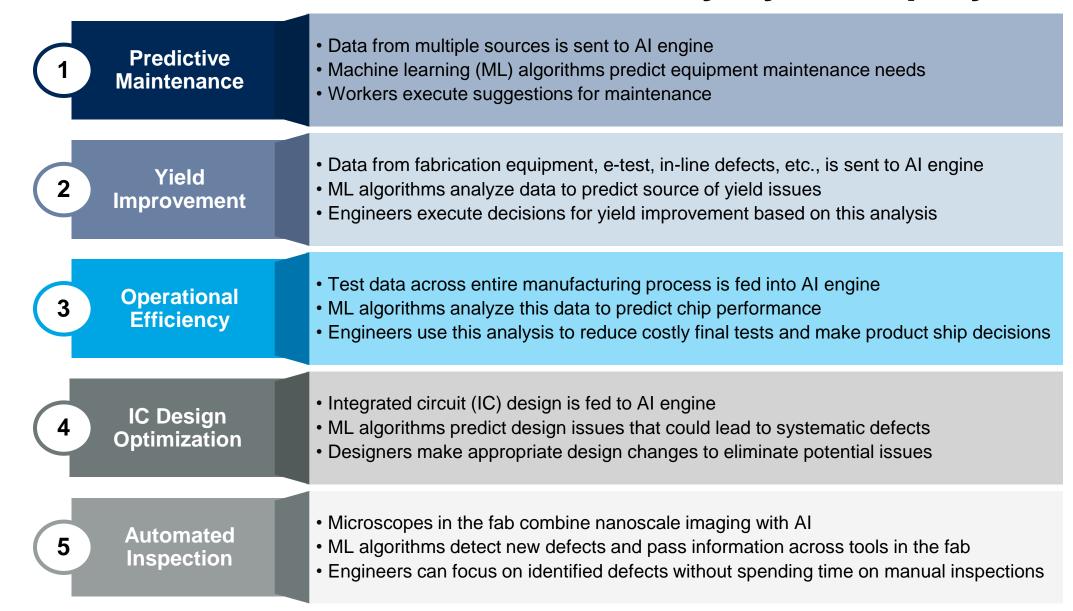


## Global Edge Al Chip Market Expected to Grow Exponentially and Exceed US\$30B in 2025

By 2023, over 20% of revenue from ASSPs and ASICs within IoT endpoint or edge device will have local AI functionality and capability



### Benefits to Semiconductor Industry by Al Deployment



### Prognostic and Health Management by ITRI for Semi Industry

• PHM is based on AI and machine learning which analyzes the processing data generated by machines & monitors and predicts in real time as well as presents with visualized insights.

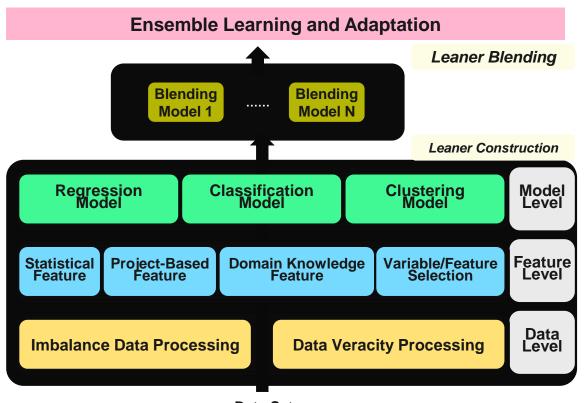
Requirements : Fault/Failure prognosis for semiconductor manufacturing



**Data Visualization** 



Four levels of PHM's primary technology operating flow



Data Sets

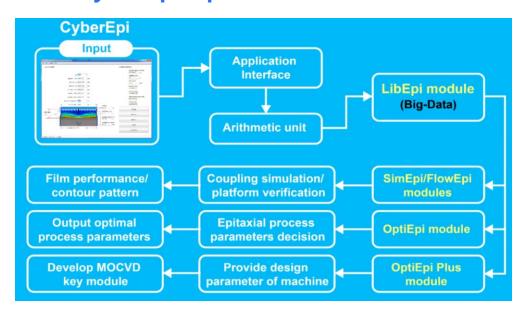
- a. Abnormal Events
- b. Sensor data



### ITRI Case: CyberEpi Optimizes Epitaxial Process

- CyberEpi is a software through multi-physical and chemical coupling simulation analysis, as well as heat flow field visualization technology
- CyberEpi can reduce control time of the epitaxial process, from weeks to hours which formerly required and performed only by epitaxy expert with try-and-error endeavor
- CyberEpi serves as a Digital Twin of MOCVD system; shortens R&D and product launch cycle of LEDs, solar cells, and high-power integrated circuits

#### **CyberEpi Operation Architecture**



#### **CyberEpi Performance Index**

|                                   | Traditional → CyberEpi           | Improve      |  |
|-----------------------------------|----------------------------------|--------------|--|
| Control time                      | Reduction<br>1 Week → 2 hours    | 98% 🛧        |  |
| Uniformity<br>(Epitaxial Process) | Increase<br>92% <del>→</del> 95% | 3% ♠         |  |
| Time to market                    | Faster<br>3 Month → 1 Month      | <b>66% ↑</b> |  |



## Manufacturing Big Data Analytics to derive control rules for cycle reduction

IEEE TRANSACTIONS ON AUTOMATION SCIENCE AND ENGINEERING

### Manufacturing Intelligence to Exploit the Value of Production and Tool Data to Reduce Cycle Time

Chung-Jen Kuo, Chen-Fu Chien, Member, IEEE, and Chen-Tao Chen

Abstract—Cycle time reduction is crucial for semiconductor wafer fabrication companies to maintain competitive advantages as the semiconductor industry is becoming more dynamic and changing faster. According to Little's Law, while maintaining the same throughput level, the reduction in Work-in-Process (WIP) will result in cycle time reduction. On one hand, the existing queueing models for predicting the WIP of tool sets in wafer fabrication facilities (fab) have limitations in real settings. On the other hand, little research has been done to predict the WIP of tool sets with tool dedication and waiting time constraint so as to control the corresponding WIP levels of various tool sets to reduce cycle time without affecting throughput. This study aims to fill the gap by proposing a manufacturing intelligence (MI) approach based on neural networks (NNs) to exploit the value of the wealthy production data and tool data for predicting the WIP levels of the tool sets for cycle time reduction. To validate this approach, empirical data were collected and analyzed in a leading semiconductor company. The comparison results have shown practical viability of this approach. Furthermore, the proposed approach can identify and improve the critical input factors for reducing the WIP to reduce cycle time in a fab.

changing faster in consumer era. Therefore, time-to-market and cycle time reduction have become increasingly critical issues for both research and practice.

According to Little's Law, while maintaining the throughput level of individual tool sets in a fab, reducing the WIP levels will reduce the cycle time. There is a gap to effectively determine appropriate Work-in-Process (WIP) levels for various tool sets in a fab in light of dynamic nature of wafer fabrication and complicated product mix on line. Indeed, a number of queueing and simulation models have been developed in predicting the WIP or the cycle time of tool sets in a fab. However, most of the studies applying queueing models have limitations in real settings due to the requisite assumptions to which few real-world systems conform [1], [2]. In particular, conventional queueing theory assumes all the servers are identical in a service center. However, tool dedication constraint for wafer fabrication requires that certain tools in a tool set can process only part of products or processing steps. That is, the tools in the tool set are not identical

| IEEE ROBOTICS AND AUTOMATION SOCIETY  EEE Transactions on Automation Science and Engineering  Best Paper Award  is hereby presented to  Chen-Fu Chien  For the paper co-authored with Chieng-len Kuo and Ian-Daw Chen entitled  "Manufacturing Intelligence to English the Value of Production  William Committee of Chience of Engineering,  Well Robot J. Manuer 2011, pp. 101111 |           | <b>♦IEE</b>   |  |            |
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| is hereby presented to  Chen-Fu Chien  For the paper co-authored with Chiene-len Kuo and Jan-Daw Chen entitled  "Manufacturing intelligence to Exploit the Value of Production and Tool Data to Reduce Cycle Time," as published in the  IEEE Transactions in Multimation Science and Engineering;  | IEEE      | ROBOTICS AND AU   | TOMATION SOC   | CIETY      |
| is hereby presented to  Chen-Fu Chien  For the paper co-authored with Chiene-len Kuo and Jan-Daw Chen entitled  "Manufacturing intelligence to Exploit the Value of Production and Tool Data to Reduce Cycle Time," as published in the  IEEE Transactions in Multimation Science and Engineering;  | EEE Trans | actions on Automatic  | on Science and Er  | ngineering |
| Chen-Fu Chien  For the pages co-subtrord with Chang-her has and Jan-Dav Chen entitled  "Manufacturing intelligence in Supplier the Velver of Production and Tool Data to Reduce Cycle Time." as published in the IEEE Transactions on Autometion Science and Engineering.   |           | Best Paper  | Award  |            |
| For the paper co-authored with Chung-Jen Kuo and Jan-Daw Chen entitled<br>"Manufacturing Intelligence to Exploit the Value of Production<br>and Tool Data to Reduce Cycle Time," as published in the<br>IEEE Transactions on Automation Science and Engineering;  |           | is hereby prese   | ented to   |            |
| "Manufacturing Intelligence to Exploit the Value of Production<br>and Tool Dat to Reduce Cycle Time," as published in the<br>IEEE Transactions on Automation Science and Engineering;   |           | Chen-Fu   | Chien  |            |
| ,,,, ,, ,   |           | Manufacturing Intelligence to Exp<br>and Tool Data to Reduce Cycle T<br>IEEE Transactions on Automation | loit the Value of Production<br>Time," as published in the<br>Science and Engineering; |            |
|   |           | David E. Grin   |  |            |

|                   | D 1 .:           | % 01      |        |                            |
|-------------------|------------------|-----------|--------|----------------------------|
| П                 | Relation         | tool sets | Sensi- |                            |
| Factor            | with             | conform   | tivity | Managerial implications    |
|                   | WIP              | to the    | ratio  |                            |
|                   |                  | relation  |        |                            |
| m                 | _                | 92%       | 0.83   |                            |
|                   | _                | 020/      | 0.28   | To relax tool dedication   |
| <i>u</i> –        |                  | 93%       |        | for non-critical products  |
| λ                 | +                | 95%       | 1.06   |                            |
|                   | +                | 87%       | 0.20   | To smooth hour-to-hour     |
| $C_a$             |                  | 8/%       | 0.38   | lot arrivals               |
|                   |                  | 0.407     | 1.27   | To improve tool            |
| v                 | _                | 94%       | 1.37   | availability               |
| -                 |                  | #20/      | 0.00   | To balance non-available   |
| $D_{\nu}$         | +                | 73%       | 0.28   | tool events among hours    |
| s <sub>0</sub>    | +                | 86%       | 0.77   | To shorten process time    |
| C <sub>s0</sub> + |                  |           |        | To evaluate effect of      |
|                   | +                | 79%       | 0.18   | merging similar recipes    |
|                   |                  |           |        | on WIP                     |
| 1                 | +                | 81%       | 0.44   | To merge or split lots     |
|                   |                  |           |        | until the mean lot size    |
| $D_l$             | +                | 88%       | 0.24   | approach the optimal       |
|                   |                  |           |        | level                      |
| b                 | $-\rightarrow$ + | 83%       | 0.72   | To develop model to        |
| $D_b$             | +                | 76%       | 0.37   | determine the optimal      |
| $D_b$             | 1                | 7070      | 0.57   | batch size by recipes      |
| r                 | +                | 75%       | 0.46   | To simplify number of      |
|                   | '                |           |        | recipes                    |
| rw                |                  | 82%       | 0.22   | To eliminate unnecessary   |
|                   |                  |           |        | waiting time constrains    |
| tw                | _                | 88%       | 0.56   | To relax the specification |
|                   |                  |           |        | for waiting time           |
|                   |                  |           |        | constraint                 |

% of

### Taiwan's Semiconductor Ecosystem Attracts Foreign Partners







**CORNING** 























Heraeus





### Thank You

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